



## Notice of Meeting and Agenda

### Humboldt County Fair Association

Meeting of the Governing Board

Finance Committee

**Tuesday, January 20, 2026, at 8:30 am**

In-Person - Board Room

## AGENDA

### I. CALL TO ORDER

### II. ROLL CALL

Clint Duey, Chair  Andy Titus  Greg Gomes  Lawrence Dwight  
 Johanna Rodoni  Darren Hansen

### III. PUBLIC COMMENT ON NON-AGENDA ITEMS

This time is provided for members of the public to address the Committee or to submit written communications not on this agenda. Comments are restricted to three (3) minutes per speaker and unused time shall not be transferred to other speakers. Board Members may respond to statements however the Committee cannot discuss or take action on a matter not listed on the agenda.

### IV. ADMINISTRATIVE ITEMS

Matters under Administrative Items are considered routine by the Executive Committee and will be enacted by one motion unless a specific request is received by a director or a member of the public. The Administrative Items will not be read. There will be no discussion of the items unless pulled for discussion.

### V. NEW BUSINESS ITEMS

- a. Review Financial Reports, Make Recommendations to HCFA Board of Directors.
  - i. November 2025 KPI Monthly Report

### VI. OLD BUSINESS ITEMS

- a. Discuss 2026 Budget Development, Make Recommendations to Staff as Appropriate.

### VII. ADJOURN

*All agenda items are subject to discussion and possible action.*

Notice: This agenda has been posted at least seventy-two (72) hours prior to the meeting in a location freely accessible to members of the public, in accordance with the Brown Act. The full agenda packet is also available on the Fair Association's website at <https://www.humboldtcountyfair.org/>. For items appearing on the agenda, the public is invited to make comments at the time the item comes up for consideration by the Board or Committee. The Chair will call for public comment as each item is heard by the Board or Committee. For items not appearing on the agenda, the public is invited to make comments during the Public Comment period for non-agenda items. All speakers are invited to state their names but are not required to do so. If you wish to submit written material at the meeting, please supply 10 copies. Americans with Disabilities Act: Individuals requiring special accommodations to participate in this meeting are requested to contact the Fair Association Office at (707) 786-9511. Notification 48 hours prior to the meeting will enable the Fair Association to make reasonable arrangements to ensure accessibility to this meeting.

# Statement of Information - November 2025

HCFA - The Lighthouse Group

## Statement of Information (SOI)

**Humboldt County Fair Association**

**Reporting Period:** November 2025

**Prepared By:** The Lighthouse Group

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### 1. Executive Summary

November 2025 delivered **strong financial performance** for Humboldt County Fair Association, driven by successful winter fair operations. The organization generated **positive net income of \$48,913**, increased cash reserves, and strengthened equity. Winter fair activities—including the ice rink and sponsorships—operated at a net positive margin, positioning HCFA favorably for the winter season. No material risks or concerns were identified for the period.

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### 2. Financial Performance

#### Income Statement Summary

- **Total Revenue:** \$143,839
- **Total Expenses:** \$92,654
- **Net Income:** \$48,913

Revenue increased materially from October, reversing the prior month's operating loss. Expense levels remained controlled, with overall expenses declining from October due to the absence of one-time equipment costs incurred in the prior period.

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### 3. Key Variances & Drivers

#### What Happened

- Total revenue increased significantly month over month.
- Expenses remained stable, with minor increases in administrative and tax-related costs.

# Statement of Information - November 2025

## HCFA - The Lighthouse Group

- Cash balances increased due to positive operating results.

### Why It Happened

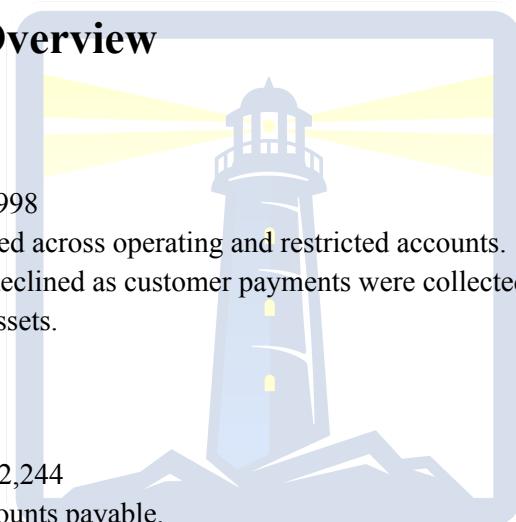
- Winter fair operations drove revenue growth:
  - Ice rink admissions generated approximately \$43k.
  - Sponsorship revenue contributed approximately \$61.5k.
- Winter fair expenses declined from October following earlier equipment purchases.
- Property tax expense impacted November but did not materially offset operating gains.
- Positive net income directly increased cash balances.

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### 4. Balance Sheet Overview

#### Assets

- **Total Assets:** \$1,951,998
- Cash balances increased across operating and restricted accounts.
- Accounts receivable declined as customer payments were collected.
- No changes to fixed assets.



#### Liabilities

- **Total Liabilities:** \$212,244
- Slight decrease in accounts payable.
- Increase in credit card balances.
- Long-term liabilities decreased following correction of prior PGE loan payment classifications.

#### Equity

- **Total Equity:** \$1,739,754
- Equity increased by **\$37,650 (2.21%)**, driven by November net income.

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### 5. Financial Highlights

- Winter fair operations were **net positive**, even excluding sponsorship revenue.
- Sponsorships materially enhance winter season sustainability.
- Balance sheet accuracy improved through correction of prior-period loan accounting.

# Statement of Information - November 2025

## HCFA - The Lighthouse Group

- No red flags or outstanding accounting issues noted.

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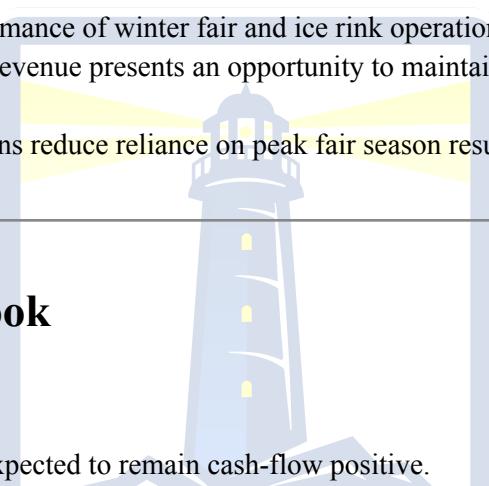
## 6. Risks & Concerns

- **None identified** for November 2025.

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## 7. Opportunities & Strategic Insights

- Continued strong performance of winter fair and ice rink operations.
- Recurring sponsorship revenue presents an opportunity to maintain profitability throughout winter months.
- Positive winter operations reduce reliance on peak fair season results.



## 8. Forecast & Outlook

If current trends continue:

- Winter operations are expected to remain cash-flow positive.
- Sponsorship revenue may offset fixed operating costs during off-season months.
- Financial stability during winter improves long-term planning flexibility.

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## 9. Recommendations

- Continue prioritizing ice rink attendance through marketing and programming.
- Actively pursue and retain winter sponsorship partnerships.
- Monitor credit card usage as seasonal activity increases.

Humboldt County Fair Association

# MONTHLY REPORT

## November 2025



Printed 1/5/26

Prepared by:



## Monthly Report Purpose

# A visual understanding of data.

This monthly financial report provides business insights for Humboldt County Fair Association. Objective is to show the financial health and performance for November 2025 focusing on profitability, efficiency and liquidity.

It includes all the relevant information at your fingertips, offering the ability to visualize and analyze key financial data, uncover fresh insights, spot vital financial trends, identify strengths and weaknesses and improve communication throughout the organization.

The report also admits the fact that some analysis conducted has limitations because of the vast amounts of variables that may be related or unrelated to the business.

**P&L statement:** This indicates the revenue a business earned over a certain period of time and shows a business's profitability. It includes a net income equal to the revenues and gains minus the expenses and losses.

**Balance sheet:** This displays a business's financial status at the end of a certain time period. It offers an overview of a business's liabilities, assets, and shareholder equity.

**Cash flow statement:** Details a business's cash flows during certain time periods and indicates if a business made or lost cash during that period of time.

## Takeaways

November 2025: Net Profit was \$48.9k.

November 2025: Bank Accounts were \$663.8k.

November 2025: Net Cash Increase For Period was \$32.6k.

November 2025: Net Assets were \$1.7m.

November 2025: Gross Profit Margin was 100%.

November 2025: Current Ratio was 8.34.

# Profit & Loss

The profit and loss (P&L) summarizes the revenues, costs, and expenses incurred through January 2025 - November 2025. The P&L statement is synonymous with the income statement. These records provide information about Humboldt County Fair Association's ability or inability to generate profit by increasing revenue, reducing costs, or both.

**Net Profit**  
**\$48.9k**

↑ November 2025: Net Profit was \$111k higher than October 2025.

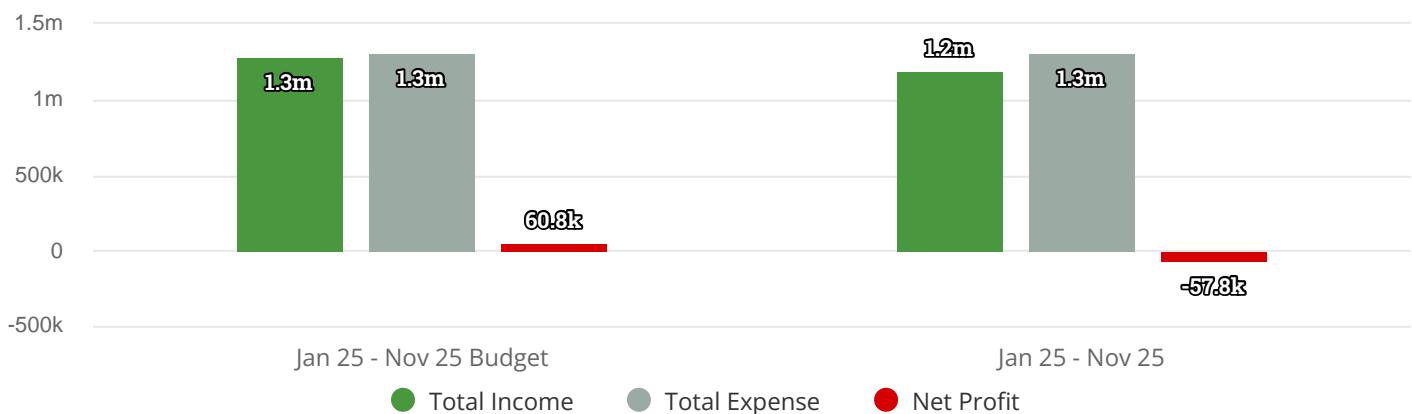
**(401%)**  
**Operating Profit Margin**

**34%**  
**Net Profit Margin**

## Trailing Twelve Months (TTM)

	Nov 25	Fiscal YTD	TTM
Income	143,839	1,198,000	1,242,491
Total Expense	92,654	1,318,103	1,477,917
Net Operating Income	51,185	-120,103	-235,426
Total Other Income	0	1,421,173	1,430,854
Total Other Expense	2,272	1,358,859	1,473,975
<b>Net Profit</b>	<b>48,913</b>	<b>-57,789</b>	<b>-278,548</b>

## Revenue and Expense



### Total Income

**\$143.8k**

Nov25 Total income was \$119k, or 468%, higher than Oct25. This was primarily due to \$118k of winter fair revenue - \$61.5k of sponsorships and \$44k of ice rink admissions primarily.

### Total Expense

**\$94.9k**

Nov25 total expenses were \$7.5k, or 9%, higher than Oct25. This was primarily due to \$8.9k of property taxes.

### Total YTD Income

**\$2.62M**

Total YTD Income through Nov25 was \$1.3M, or 34%, less than the PY. This was due to removal of horse racing for the CY fair.

### Total YTD Expense

**\$2.68M**

Total YTD Expense through Nov25 was \$1.2M, or 30%, lower than the PY. This was primarily due to the decrease in horse racing expenses as previously noted.

\* Please note that these total income and expense figures noted directly above include operating income and expenses and other income and expenses

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# Cash Management

The cash management report provides you with a quick overview of Humboldt County Fair Association's liquidity and current cash flow situation which is critical to keep finances flowing across the organization.

↑ November 2025: Bank Accounts were \$34.1k higher than October 2025.

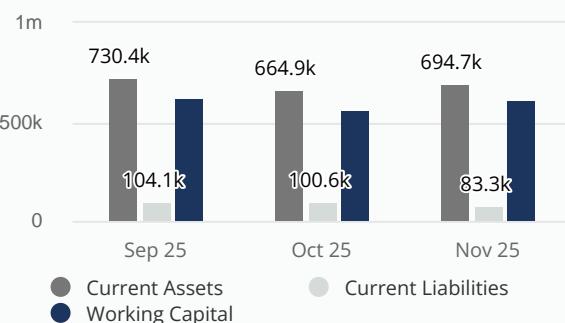
# \$663.8k

## Bank Accounts

### Net Change in Cash:

Sep 25	-987.8k	
Oct 25	108.2k	
Nov 25	32.6k	

### Working Capital



### Current Ratio

	Nov 25
Current Assets	\$694,731
Current Liabilities	\$83,306
Current Ratio	▲ 8.34

A strong current ratio, depending on the industry, is between 1.2 and 2. Anything below 1 is problematic as this means that the company does not have enough current/liquid assets to cover all of their current liabilities.

## Cash Burn

Cash Burn measures the level of monthly spending a company has on its overall operations. Zero Cash Date implies the predicted future date after which a company will run out of money without any new cash inflows.

### Zero Cash Date

\*assumption: no additional cash inflows

### Annual Average Cash Burn

### Cash Burn Rate (Months)

Dec 24 - Nov 25

**05/21/2026**

**123,160**

**6**

Cash Balance

655,661

Accounts Receivable

38,262

Total Cash

693,923

TTM Cash Burn

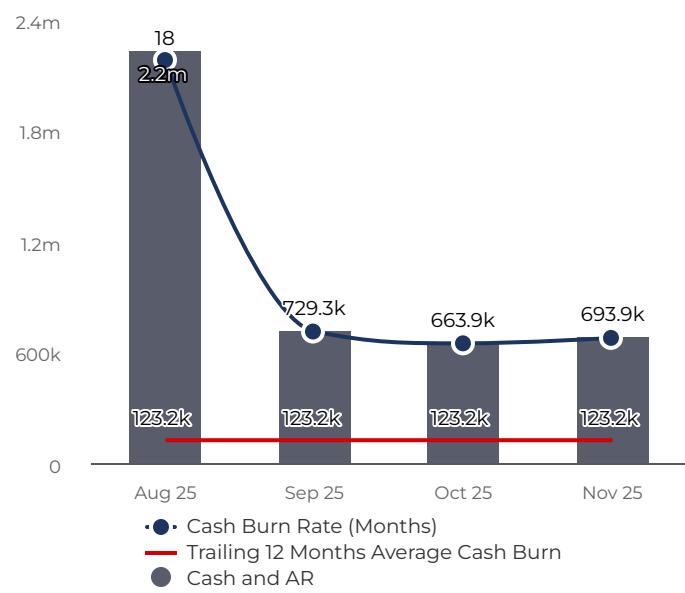
1,477,917

TTM Income

1,242,491

Difference

-235,426



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# Financial Performance

An overview of how efficiently Humboldt County Fair Association is spending capital while providing a snapshot of the main metrics on Humboldt County Fair Association's balance sheet. In the TTM as seen above, the Fair generated \$4.47M of revenue against \$3.82M of expenses, suggesting strong performance over the previous year as well as financial stability and sustainably moving forward.

Accounts Receivable  
**\$38.3k**

November 2025: Accounts Receivable were \$2,523 lower than October 2025.

Accounts Payable  
**\$39.4k**

November 2025: Accounts Payable were \$24,940 lower than October 2025.

## Accounts Receivable/ Accounts Payable and Bank Accounts



## Return on Assets (ROA)

The Return on Assets (ROA) percentage indicates how well your business manages its balance sheet to generate profits. While there's no universal standard for nonprofits, a positive ROA is generally considered a good benchmark. An ROA of 2 or higher is often seen as strong performance, meaning that for every dollar invested, the organization generates two dollars in revenue. Through November 2025, the Organization's ROA was -2.96%, experiencing contraction from the PY.

	Jan 24 - Nov 24	Jan 25 - Nov 25
Assets	2,212,304	1,951,998
Net Profit	99,444	-57,789
<b>ROA</b>	<b>4.50%</b>	<b>-2.96%</b>

## Return on Net Assets (RONA)

RONA percentage indicates how efficient an organization is at generating growth from its net assets. This metric helps nonprofits understand how well they are leveraging their resources to fulfill their mission and generate revenue. While there isn't a universally accepted benchmark for RONA, organizations should aim for a positive and increasing RONA. Through November 2025, the organization's RONA decreased to -3.32%.

	Jan 24 - Nov 24	Jan 25 - Nov 25
Net Assets	2,019,599	1,739,754
Net Profit	99,444	-57,789
<b>ROE</b>	<b>4.92%</b>	<b>-3.32%</b>

## Operating Reserve Ratio

The Operating Reserve Ratio indicates how long a nonprofit could keep running if existing revenue streams were cut off. It is calculated by dividing the organization's savings (unrestricted net assets) by its annual operating expenses. A higher ratio indicates that the nonprofit has a larger financial cushion to handle unexpected challenges or changes in circumstances. In October 2025, the Organization's ratio was slightly improved from the PY, at 0.75.

	Jan 24 - Nov 24	Jan 25 - Nov 25
Unrestricted Net Assets	913,560	913,560
Total Operating Expenses	2,533,431	1,318,103
<b>Operating Reserve Ratio</b>	<b>0.36</b>	<b>0.69</b>

# Profit and Loss

## Humboldt County Fair Association

Nov 25	Nov 25 Budget	Budget to Actual \$ Variance	Jan 25 - Nov 25	2025 Budget	Remaining Budget
<b>Income</b>					
31200 Local (Base) Allocation			90,500	39,500	-51,000
39000 Winter Fair Revenue					
39010 Ice Rink Admissions	43,971		43,971		-43,971
39011 Discounted Ice Rink Admissions	5,150		5,150		-5,150
39020 SLS Tour Admissions	762		762		-762
39032 Winter Bar Sales	2,681		2,681		-2,681
39050 Winter Sponsorships	61,500		76,096		-76,096
39090 Winter Misc Revenue	3,411		3,411		-3,411
<b>Total 39000 Winter Fair Revenue</b>	<b>117,385</b>		<b>131,981</b>		<b>-131,981</b>
41000 Admission Revenue					
41010 Regular Fair Admissions		195,367	234,182	<b>38,815</b>	
41020 Discounted Fair Admissions		29,692	11,493	<b>-18,199</b>	
41025 Etix Processing Fees - Collected		9,969		<b>-9,969</b>	
41030 JL Wristbands		12,660	9,500	<b>-3,160</b>	
<b>Total 41000 Admission Revenue</b>		<b>247,688</b>	<b>255,175</b>	<b>7,487</b>	
41500 Commercial Space Revenue					
41510 Outside Commercial Space		24,270	27,111	<b>2,841</b>	
41520 Inside Commercial Space		18,950	25,867	<b>6,917</b>	
<b>Total 41500 Commercial Space Revenue</b>		<b>43,220</b>	<b>52,977</b>	<b>9,757</b>	
42100 Carnival Revenue					
42101 Regular Carnival Revenue		45,912	45,946	<b>34</b>	
42110 Pre-Sale Carnival Revenue		43,702	35,000	<b>-8,702</b>	
<b>Total 42100 Carnival Revenue</b>		<b>89,614</b>	<b>80,946</b>	<b>-8,668</b>	
42200 Concessions Revenue					
42201 Food Concessions		98,239	92,847	<b>-5,392</b>	
42250 Alcohol Concessions		79,160	90,364	<b>11,204</b>	
42300 Non-Food Concessions		1,332	1,980	<b>648</b>	
<b>Total 42200 Concessions Revenue</b>		<b>178,732</b>	<b>185,191</b>	<b>6,460</b>	
43000 Exhibits Revenue					
43100 Entry Fees		25,473	45,000	<b>19,527</b>	
43200 Donated & Sponsored Awards		18,885	22,594	<b>3,709</b>	
43500 Junior Livestock Exhibit Revenue		1,955	1,881	<b>-74</b>	
<b>Total 43000 Exhibits Revenue</b>		<b>46,313</b>	<b>70,475</b>	<b>24,162</b>	
45000 Horse Racing Revenue					
45500 Other Live Racing Revenue	15	15	544		<b>-544</b>

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# Profit and Loss

## Humboldt County Fair Association

	Nov 25	Nov 25 Budget	Budget to Actual \$ Variance	Jan 25 - Nov 25	2025 Budget	Remaining Budget
<b>Total 45000 Horse Racing Revenue</b>	15		15	544		-544
47000 Miscellaneous Fair Revenue						
47100 Fair Parking				33,667	42,000	8,333
47200 Jr. Fair Board					1,000	1,000
47700 JL Camping Fees				8,830	11,465	2,635
47800 Sponsorships				101,100	220,000	118,900
47900 Other Miscellaneous Fair Revenue						
47901 Art Sales				533	1,364	831
47902 Fair Merchandise				1,425	4,875	3,450
47903 Vendor Application Fee				1,980	2,475	495
47904 Vendor Concession Commissions	1,534		1,534	1,910	806	-1,104
47905 Special Fair Event				8,010		-8,010
47907 Chili Cookoff				11,367	5,000	-6,367
47908 Other Fair Time Camping				9,240	11,503	2,263
<b>Total 47900 Other Miscellaneous Fair Revenue</b>	1,534		1,534	34,464	26,023	-8,441
<b>Total 47000 Miscellaneous Fair Revenue</b>				143,597	273,465	129,868
47005 Miscellaneous Non-Fair Programs					55,000	55,000
<b>Total 47005 Miscellaneous Non-Fair Programs</b>	2,940	5,351	-2,411	4,545	55,000	50,455
48000 Interim Revenue						
48100 Rental of Buildings	8,622	3,168	5,454	75,551	48,669	-26,882
48105 Arlington Rental Revenue	935		935	10,285	10,680	395
48200 Grounds Rental	15	887	-872	4,055	18,579	14,524
48201 RV Camping Interim Revenue	2,801	2,349	452	76,638	108,321	31,682
48202 Stall & Arena Rental Income	3,153	887	2,266	17,766	25,180	7,415
48203 RV & Boat Storage	5,071	5,137	-66	36,952	50,246	13,294
48300 Equipment Rentals	70		70	3,430	4,466	1,036
47006 Interim Concession Revenue	2,940		2,940	4,415		-4,415
48500 Interim Utility & Other Reimbursements				90		-90
48503 Insurance Processing Fee	180	98	82	675	1,393	718
48505 Event Venue Guidebook				2,020		-2,020
47008 Interim Parking Revenue				130		-130
48601 Damage Fees Charged					396	396

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# Profit and Loss

## Humboldt County Fair Association

	Nov 25	Nov 25 Budget	Budget to Actual \$ Variance	Jan 25 - Nov 25	2025 Budget	Remaining Budget
48700 Other Interim Revenues	18		18	-2,307	192	<span style="color: green;">2,499</span>
<b>Total 48000 Interim Revenue</b>	<b>20,866</b>	<b>12,526</b>	<b>8,339</b>	<b>225,156</b>	<b>268,122</b>	<span style="color: red;">42,966</span>
49500 Other Operating Revenue				568		<span style="color: green;">568</span>
49520 Non-Fair Donations & Sponsorships	1,500		1,500	5,950	235	<span style="color: red;">-5,715</span>
49540 Other Operating Revenue					55,000	<span style="color: green;">55,000</span>
49550 Prior Year Revenue				-21,495		<span style="color: green;">21,495</span>
<b>Total 49500 Other Operating Revenue</b>	<b>1,500</b>		<b>1,500</b>	<b>-15,545</b>	<b>55,804</b>	<span style="color: green;">71,349</span>
Discounts given	-400			-22,809		<span style="color: green;">22,809</span>
<b>Total Income</b>	<b>143,839</b>	<b>17,877</b>	<b>125,962</b>	<b>1,198,000</b>	<b>1,362,679</b>	<span style="color: red;">164,678</span>
Cost of Goods Sold						
<b>Total Cost of Goods Sold</b>						
Gross Profit	143,839	17,877	125,962	1,198,000	1,362,679	<span style="color: green;">164,678</span>
Expense						
50000 Administration Expense						
50100 Admin Salaries - Permanent	13,463	14,650	-1,187	206,168	222,920	<span style="color: green;">16,752</span>
50200 Admin Salaries - Temporary					6,881	<span style="color: green;">6,881</span>
50320 Admin Payroll Taxes	1,039	1,137	-98	17,762	20,488	<span style="color: green;">2,726</span>
50325 Penalty/Prior Year Payroll Taxes				712		<span style="color: red;">-712</span>
<b>Total 50320 Admin Payroll Taxes</b>	<b>1,039</b>	<b>1,137</b>	<b>-98</b>	<b>17,762</b>	<b>20,488</b>	<span style="color: green;">2,726</span>
50330 Admin Worker's Comp Insurance		733	-733	10,521	17,535	<span style="color: green;">7,014</span>
50400 Admin Contracted Professional Services	3,500	3,871	-371	42,802	45,000	<span style="color: green;">2,199</span>
50500 Directors' Expenses					213	<span style="color: green;">213</span>
50600 Employee Travel, Recruitment & Training	586	1,791	-1,206	9,811	12,691	<span style="color: green;">2,881</span>
50700 Office Supplies	563	693	-130	6,652	10,431	<span style="color: green;">3,779</span>
50701 Computer Software & Supplies	573	702	-129	23,200	23,000	<span style="color: red;">-200</span>
50702 Credit Card & Bank Fees	4,566	764	3,803	28,495	37,370	<span style="color: green;">8,875</span>
50703 QuickBooks CC Payments Fees	392	404	-12	5,484	7,040	<span style="color: green;">1,556</span>
50705 Office Equipment Expense				1,955		<span style="color: red;">-1,955</span>
50800 Postage	609	454	155	4,193	8,021	<span style="color: green;">3,828</span>
50801 Telephone / Internet	900	1,189		20,032	21,000	<span style="color: green;">968</span>
50900 Dues & Subscriptions	200	364	-164	5,078	3,500	<span style="color: red;">-1,578</span>
51000 Insurance (General Liability)		7,012	-7,012	58,354	81,000	<span style="color: green;">22,646</span>

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# Profit and Loss

## Humboldt County Fair Association

	Nov 25	Nov 25 Budget	Budget to Actual \$ Variance	Jan 25 - Nov 25	2025 Budget	Remaining Budget
51010 Insurance (Vehicle)	181		181	4,265	4,338	73
51050 Property Taxes	8,878		8,878	17,732	10,500	-7,232
51500 Other Administration Expense					529	529
<b>Total 50000 Administration Expense</b>	<b>35,450</b>	<b>33,763</b>	<b>1,686</b>	<b>463,214</b>	<b>532,456</b>	69,241
52000 Maintenance & General Operations						
52100 Maint Salaries - Permanent	7,721	8,169	-448	124,448	134,603	10,155
52200 Maint Salaries - Temporary	2,558	3,083	-525	31,552	44,800	13,248
52220 Maintenance Payroll Taxes	805	775	30	15,486	12,688	-2,798
52230 Maintenance Worker's Comp Insurance		711	-711	14,222	17,535	3,313
52300 Maint Contracted Professional Services	989	198	792	6,456	11,467	5,011
52400 Grounds & Vehicle Registration & Compliance				1,527		-1,527
52500 Maintenance Equipment Rental		2,233	-2,233	8,891	7,830	-1,061
52600 Equipment & Grounds Fuel	2,414			10,789		-10,789
52800 Power	6,142	7,509	-1,367	62,690	90,507	27,817
52801 Propane		1,988			23,964	23,964
52802 Water		2,544		29,741	30,661	920
52900 Equipment Maintenance	179	886	-707	4,412	10,000	5,588
53000 Buildings & Grounds Maintenance		248	-248	1,481	15,000	13,519
53150 RV Camping Expense				421	1,004	583
<b>Total 53000 Buildings &amp; Grounds Maintenance</b>	<b>248</b>	<b>-248</b>	<b>1,481</b>	<b>15,000</b>	<b>13,519</b>	
53100 Trash Removal, Clean-up	802		802	20,297	30,000	9,703
53200 Maintenance Supplies	884	324	559	32,831	36,557	3,726
53300 Special Repairs Under \$5K				2,470	658	-1,812
<b>Total 52000 Maintenance &amp; General Operations</b>	<b>22,495</b>	<b>28,669</b>	<b>-6,174</b>	<b>367,714</b>	<b>467,275</b>	99,561
54000 Publicity Expenses						
54400 Advertising Expense	276	2,489	-2,213	29,227	24,960	-4,267
<b>Total 54000 Publicity Expenses</b>	<b>276</b>	<b>2,489</b>	<b>-2,213</b>	<b>29,227</b>	<b>24,960</b>	<b>-4,267</b>
56000 Attendance Expense						
56101 Attendance Salaries - Temporary		83	-83	23,470	35,000	11,530
56120 Attendance Payroll Taxes		10	-10	2,922	4,300	1,378
56200 Attendance Contracted Professional Services				35,559	35,000	-559
56300 Attendance Supplies				1,520	3,709	2,189

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# Profit and Loss

## Humboldt County Fair Association

Nov 25	Nov 25 Budget	Budget to Actual \$ Variance	Jan 25 - Nov 25	2025 Budget	Remaining Budget
56400 Attendance Other Expenses				4,500	4,500
56401 Attendance Rentals-Tent, Restrooms, other			5,889	9,799	3,910
56410 Electronic Ticketing Fees			11,757		-11,757
<b>Total 56000 Attendance Expense</b>	<b>93</b>	<b>-93</b>	<b>81,117</b>	<b>92,308</b>	<b>11,191</b>
57000 Miscellaneous Fair Expense			1,369	1,501	132
57100 Parking Contracted Services			24,000	24,000	
57150 Chili Cook Off Expense			850		-850
57200 Fair Bar Expenses					
57210 Bartender-Temporary	86	86	14,172	15,000	828
57220 Bartender Payroll Taxes	11	11	1,017	1,800	783
57230 Fair Bar Alcohol			13,405	46,316	32,911
57240 Fair Bar Other			4,496	5,800	1,304
57250 Fair Bar Permits, Licensing & Registration			575		-575
<b>Total 57200 Fair Bar Expenses</b>	<b>97</b>	<b>97</b>	<b>33,666</b>	<b>68,916</b>	<b>35,250</b>
57300 Fair Merchandise Expense			6,673	4,000	-2,673
57500 Dairy Heifer Sale				1,518	1,518
57600 Jr. Fair Board			-500		500
57700 Sponsorship Expense			16,425	18,000	1,575
57800 Other Misc Fair Expense	860	-860	12,964	3,123	-9,841
57801 Fair Time Equipment Rentals			1,602		-1,602
57900 Commercial Exh & Concessions Expense			8,735	9,500	765
80040 EMT/First Responder Salaries-Temporary			1,178	1,820	642
80050 EMT/First Responder Payroll Taxes			147	241	95
<b>Total 57000 Miscellaneous Fair Expense</b>	<b>860</b>	<b>-860</b>	<b>73,443</b>	<b>63,703</b>	<b>-9,740</b>
58000 Premium Expense					
58100 Cash Premium Awards	863	-863	17,430	31,426	13,996
58200 Exhibit Awards (trophies, ribbons)			10,996	9,202	-1,794
58500 Other Premium Expense			32		-32
<b>Total 58000 Premium Expense</b>	<b>863</b>	<b>-863</b>	<b>28,459</b>	<b>40,628</b>	<b>12,170</b>
63000 Exhibits Expense					
63101 Exhibits Salaries - Temporary			23,551	21,404	-2,148

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# Profit and Loss

## Humboldt County Fair Association

	<b>Nov 25</b>	<b>Nov 25 Budget</b>	Budget to Actual \$ Variance	<b>Jan 25 - Nov 25</b>	<b>2025 Budget</b>	<b>Remaining Budget</b>
63120 Exhibits Payroll Taxes				2,932	2,665	<span style="color: red;">-267</span>
63200 Judges		90	-90	5,041	9,183	<span style="color: green;">4,143</span>
63300 Exhibits Contracted Professional Services				15,758	4,389	<span style="color: red;">-11,369</span>
63400 Exhibit Supplies				225	2,896	<span style="color: green;">2,671</span>
63600 Exhibits Decorations					1,960	<span style="color: green;">1,960</span>
63700 Other Exhibits Expense	4,847		4,847	11,769	10,300	<span style="color: red;">-1,469</span>
<b>Total 63000 Exhibits Expense</b>	<b>4,847</b>	<b>90</b>	<b>4,757</b>	<b>59,276</b>	<b>52,797</b>	<span style="color: red;">-6,479</span>
65000 Horse Racing Expense						
65210 Horse Racing Employee Benefits (ER share)				3,593		<span style="color: red;">-3,593</span>
65300 Horse Racing Contracted Professional Services				3,016		<span style="color: red;">-3,016</span>
65301 CARF Management Fees				486		<span style="color: red;">-486</span>
65305 Horse Licenses, Applications, & Fees				116		<span style="color: red;">-116</span>
65800 Other Horse Racing Expense				65		<span style="color: red;">-65</span>
<b>Total 65000 Horse Racing Expense</b>				<b>7,275</b>		<span style="color: red;">-7,275</span>
66000 Fair Entertainment Expense				421		<span style="color: red;">-421</span>
66200 Fair Entertainment Contracted Professional Services				50,171	62,000	<span style="color: green;">11,829</span>
66300 Fair Entertainment Supplies					1,369	<span style="color: green;">1,369</span>
66600 Grandstands Entertainment				14,656		<span style="color: red;">-14,656</span>
66700 Other Fair Entertainment Expense				241	2,060	<span style="color: green;">1,819</span>
<b>Total 66000 Fair Entertainment Expense</b>				<b>65,489</b>	<b>65,429</b>	<span style="color: red;">-60</span>
66009 Misc. Non Fair Events	169	10,030	-9,861	2,803	31,448	<span style="color: green;">28,645</span>
<b>Total 66009 Misc. Non Fair Events</b>	<b>169</b>	<b>10,030</b>	<b>-9,861</b>	<b>2,803</b>	<b>31,448</b>	<span style="color: green;">28,645</span>
67000 Winter Fair Expenses				211		<span style="color: red;">-211</span>
67010 Winter Equipment Purchases	185			185		<span style="color: red;">-185</span>
67011 Winter Equipment Rental				28,062		<span style="color: red;">-28,062</span>
67020 Winter Bar Expenses	1,067			1,067		<span style="color: red;">-1,067</span>
67040 Winter Tree Expenses	399			399		<span style="color: red;">-399</span>
67050 Winter Decorations Expense	44			44		<span style="color: red;">-44</span>

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# Profit and Loss

## Humboldt County Fair Association

Nov 25	Nov 25 Budget	Budget to Actual \$ Variance	Jan 25 - Nov 25	2025 Budget	Remaining Budget
67060 Winter Event Salaries - Temporary	5,145		5,145		-5,145
67061 Winter Event Payroll Taxes	641		641		-641
67070 Winter Event Marketing Expense	4,344		4,344		-4,344
67090 Winter Misc Expenses	8,955		8,955		-8,955
<b>Total 67000 Winter Fair Expenses</b>	<b>20,780</b>		<b>49,053</b>		<b>-49,053</b>
72300 Major Equipment Purchases under \$5K			3,124		-3,124
80000 Prior Year Operating Expense Adjustment			43,984		-43,984
80010 Prior Year General Expense Adjustments			1,953		-1,953
<b>Total 80000 Prior Year Operating Expense Adjustment</b>			<b>45,937</b>		<b>-45,937</b>
85000 Cash Shortages & Overages				-1	-1
85100 Ticket Sales Over/Under				2	2
85900 Other Cash Over/Under			-236	462	697
<b>Total 85000 Cash Shortages &amp; Overages</b>			<b>-236</b>	<b>462</b>	698
<b>Total Expense</b>	<b>92,654</b>	<b>76,856</b>	<b>15,798</b>	<b>1,318,103</b>	<b>1,440,382</b>
Net Operating Income	51,185	-58,979	110,164	-120,103	-77,704
Other Income					42,399
49600 Auction Revenues			450	825	375
49605 JLA Revenues				165	165
49700 JLA Miscellaneous Revenue				374	374
49760 JLA Other Revenue			1,050		-1,050
49740 JLA BBQ Presale Income			11,900		-11,900
<b>Total 49700 JLA Miscellaneous Revenue</b>			<b>21,210</b>	<b>31,559</b>	10,349
49705 JLA Add-ons	-550	550	126,762	167,512	40,750
49730 JLA Harvesting Fee's & Fine Processing Collected			28,655	30,481	1,826
49750 JLA BBQ Presale Credit Card Income			3,580	8,503	4,923
49800 JLA During Fair BBQ Income			4,680	22,682	18,002
49810 JLA BBQ Ticket No Sell Fine				1,650	1,650
49812 JLA Buyer Income					

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# Profit and Loss

## Humboldt County Fair Association

Nov 25	Nov 25 Budget	Budget to Actual \$ Variance	Jan 25 - Nov 25	2025 Budget	Remaining Budget
49612 JLA Auction Commission			80,093	79,978	-115
49820 JLA Buyer Payments	4,234	-4,234	1,090,632	940,203	-150,429
<b>Total 49820 JLA Buyer Payments</b>	<b>4,234</b>	<b>-4,234</b>	<b>1,090,632</b>	<b>940,203</b>	<b>-150,429</b>
<b>Total 49605 JLA Revenues</b>	<b>3,684</b>	<b>-3,684</b>	<b>1,312,749</b>	<b>1,189,444</b>	<b>-123,305</b>
49710 Veggie Auction Revenue			58,200	12,264	-45,936
49720 Veggie Add-ons			8,500	2,706	-5,794
49611 Veggie Auction Commission			6,670	6,805	135
<b>Total 49710 Veggie Auction Revenue</b>			<b>58,200</b>	<b>12,264</b>	<b>-45,936</b>
49900 Dairy Heifer Auction Revenue				29,238	29,238
49910 Dairy Add-Ons				5,225	5,225
49915 Dairy Heifer Auction Commission				1,625	1,625
<b>Total 49900 Dairy Heifer Auction Revenue</b>				<b>29,238</b>	<b>29,238</b>
<b>Total 49600 Auction Revenues</b>	<b>3,684</b>	<b>-3,684</b>	<b>1,334,409</b>	<b>1,221,828</b>	<b>-112,581</b>
49610 Auction Commission					
<b>Total 49610 Auction Commission</b>				<b>86,763</b>	<b>88,408</b>
<b>Total Other Income</b>	<b>3,684</b>	<b>-3,684</b>	<b>1,421,173</b>	<b>1,310,236</b>	<b>-110,937</b>
Other Expense					
95000 Junior Livestock Auction Expenses					
95100 JLA - Contracted Services	2,272	12,824	-10,551	40,492	50,485
95200 JLA - Supplies				14,106	12,303
95400 JLA Scholarship Expense				2,000	3,090
95500 JLA Seller Expenditures					1,090
95500.4 JLA Seller Payments	463	-463	1,286,170	1,138,730	-147,440
<b>Total 95500 JLA Seller Expenditures</b>	<b>463</b>	<b>-463</b>	<b>1,286,170</b>	<b>1,138,730</b>	<b>-147,440</b>
96000 JLA BBQ Expense			16,091	20,323	4,232
<b>Total 95000 Junior Livestock Auction Expenses</b>	<b>2,272</b>	<b>13,286</b>	<b>-11,014</b>	<b>1,358,859</b>	<b>1,224,930</b>
<b>Total Other Expense</b>	<b>2,272</b>	<b>13,286</b>	<b>-11,014</b>	<b>1,358,859</b>	<b>1,224,930</b>
Net Profit	48,913	-68,582	117,494	-57,789	7,602
					<b>65,391</b>

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# Balance Sheet

## Humboldt County Fair Association

	Nov 25	Oct 25	CM vs PM \$ Variance	Nov 24	CY vs PY \$ Variance
<b>Assets</b>					
<b>Current Assets</b>					
<b>Bank Accounts</b>					
11000 Cash - Unrestricted					
11300 US Bank Operating Acct (#4664)	443,888	419,667	24,221	476,727	-32,839
11400 US Bank Premium Acct (#4854)	537	537		584	-47
11500 US Bank Payroll Acct (#5356)				990	-990
<b>Total 11000 Cash - Unrestricted</b>	<b>444,426</b>	<b>420,204</b>	<b>24,221</b>	<b>478,301</b>	<b>-33,876</b>
12000 Cash - Restricted					
12100 US Bank Dairy Heifer Replacement (#0027)	11,910	11,910		10,432	1,478
12200 US Bank JLA Custodial Acct (#4648)	97,188	90,444	6,744	99,539	-2,351
12300 US Bank JLA Operating (#5548)	106,051	106,051		87,211	18,839
<b>Total 12000 Cash - Restricted</b>	<b>215,149</b>	<b>208,404</b>	<b>6,744</b>	<b>197,183</b>	<b>17,966</b>
12500 Petty Cash	1,226	1,061	165	655	571
12700 CARF Offsite Rev/Exp Monies				21,365	-21,365
<b>Total 12500 Petty Cash</b>	<b>1,226</b>	<b>1,061</b>	<b>165</b>	<b>22,020</b>	<b>-20,794</b>
67092 Winter Fair Petty Cash	3,000				
Inter-Company Settlement Bank - Docyt (deleted)			3,000		3,000
<b>Total Bank Accounts</b>	<b>663,800</b>	<b>629,670</b>		<b>697,504</b>	
<b>Accounts Receivable</b>					
13100 Accounts Receivable (A/R)	38,262	40,785	-2,523	268,678	-230,416
<b>Total Accounts Receivable</b>	<b>38,262</b>	<b>40,785</b>	<b>-2,523</b>	<b>268,678</b>	<b>-230,416</b>
<b>Other Current Assets</b>					
12800 Payments to deposit	-8,139	-6,562	-1,757	2,679	-18,452
Credit Card Receivables	808	808	-1,577	90	-10,818
Inventory Asset					719
Prepaid Expense - Docyt (deleted)				8,352	
Prepaid Expenses		181			
Revenue Receivables - Docyt (deleted)					-8,352
Uncategorized Asset			-181		
<b>Total Other Current Assets</b>	<b>-7,331</b>	<b>-5,573</b>		<b>11,121</b>	
<b>Total Current Assets</b>	<b>694,731</b>	<b>664,881</b>		<b>977,304</b>	
<b>Fixed Assets</b>					
19200 Buildings & Improvements	4,459,452	4,459,452	29,850	4,459,452	-282,572
19201 Accumulated Depreciation-Building & Improvements	-3,984,302	-3,984,302		-3,935,553	22,266
19300 Equipment	242,422	242,422		242,422	
19301 Accumulated depreciation-Equipment	-242,422	-242,422		-242,422	-48,749
19500 Leasehold Improvements	944,303	944,303		944,303	

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# Balance Sheet

## Humboldt County Fair Association

	Nov 25	Oct 25	CM vs PM \$ Variance	Nov 24	CY vs PY \$ Variance
19501 Accumulated Depreciation-Leasehold Improvements	-431,570	-431,570		-368,011	
19502 Eco Green Project (PGE)	134,809	134,809		134,809	
19800 Construction in progress					-63,559
Ice Rink	134,574	134,574			
<b>Total Fixed Assets</b>	<b>1,257,266</b>	<b>1,257,266</b>		<b>1,235,000</b>	
Other Assets					
HCFA Net Operating Asset Account					134,574
<b>Total Other Assets</b>					<b>22,266</b>
<b>Total Assets</b>	<b>1,951,998</b>	<b>1,922,147</b>		<b>2,212,304</b>	
Liabilities and Equity					
Liabilities					
Current Liabilities					
Accounts Payable					
21200 Accounts Payable (A/P)	39,425	64,364	-19,062	69,737	19,539
Accounts Payable - Docyt			-17,334	261	-15,345
<b>Total Accounts Payable</b>	<b>39,425</b>	<b>64,364</b>	<b>-24,940</b>	<b>69,998</b>	<b>-30,573</b>
Credit Card					
21300 Capital One CC (#9529)					-261
21500 Credit Card (#9093)			6,181		3,633
21600 US Bank CC (#2921)				260	
21610 US Bank CC 2818	6,475	294		2,581	-260
us bank credit card			6,181		3,894
<b>Total Credit Card</b>	<b>6,475</b>	<b>294</b>		<b>2,841</b>	
Other Current Liabilities					
21000 TOT Tax Liability Account	1,078	1,388	1,425	63	11,594
21100 Insurance Fee's Collected			-310		1,015
22400 Admin Accrued PTO	8,907	8,907		6,491	
22410 Maintenance Accrued PTO	3,568	3,568		4,649	2,416
22800 Deferred Revenue	17,110	15,960		9,860	-1,081
22900 CFSA Insurance Fees Collected	5,570	5,085	1,150	4,725	7,250
24100 Guaranteed Deposits	500	400	485	-500	845
24200 Stall Rental Deposits	675	675	100	525	1,000
Accrued Liability - Docyt (deleted)					150
<b>Total Other Current Liabilities</b>	<b>37,407</b>	<b>35,982</b>		<b>25,813</b>	
<b>Total Current Liabilities</b>	<b>83,306</b>	<b>100,640</b>	<b>1,425</b>	<b>98,652</b>	<b>11,594</b>
Long-Term Liabilities					
24500 Eco Green Project Loan (PGE)	73,314	75,042	-1,728	94,054	34,884
Ice Rink Liability	55,624	55,624			
<b>Total Long-Term Liabilities</b>	<b>128,938</b>	<b>130,666</b>	<b>-1,728</b>	<b>94,054</b>	<b>-20,740</b>
<b>Total Liabilities</b>	<b>212,244</b>	<b>231,306</b>		<b>192,705</b>	<b>55,624</b>
Equity					
25100 JLAC Net Res (Reserve)	32,997	32,997	-19,062	32,997	19,539
25200 Racing Incentive Fund (Reserve)	9,830	9,830	48,913	9,830	-279,845
29000 Inves in Cap Assets	1,213,624	1,213,624		1,213,624	

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# Balance Sheet

## Humboldt County Fair Association

	Nov 25	Oct 25	CM vs PM \$ Variance	Nov 24	CY vs PY \$ Variance
29100 Unrestricted Net Assets	913,560	913,560		913,560	
Net Income	-57,789	-106,702		99,444	
Opening balance equity	-99,876	-99,876		-99,876	
Owner's Investment - Docyt (deleted)			48,913		-157,233
Retained Earnings	-272,593	-272,593		-149,982	
<b>Total Equity</b>	<b>1,739,754</b>	<b>1,690,841</b>		<b>2,019,599</b>	
<b>Total Liabilities and Equity</b>	<b>1,951,998</b>	<b>1,922,147</b>		<b>2,212,304</b>	<b>-122,612</b>

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# Cash Flow Statement

## Humboldt County Fair Association

	Nov 25	Oct 25	CM vs PM \$ Variance	Nov 24	CY vs PY \$ Variance
<b>Operating Activities</b>					
Net Income	48,913	-62,091	111,004	-89,163	138,076
Adjustments to Net Income					
13100 Accounts Receivable (A/R)	2,523	173,603	-171,080	-621	3,143
21000 TOT Tax Liability Account	-310	617	-927	35	-345
21200 Accounts Payable (A/P)	-24,940	-6,061	-18,878	42,521	-67,461
21500 Credit Card (#9093)					-118
21600 US Bank CC (#2921)				118	
21610 US Bank CC 2818	6,181	20	6,161	2,581	
22410 Maintenance Accrued PTO					4,370
22600 Payroll Liabilities:Payroll Clearing					195
Acct (DD)					
22800 Deferred Revenue	1,150	2,250	-1,100	-3,220	600
22900 CFSA Insurance Fees Collected	485	200	285	290	
24100 Guaranteed Deposits	100	-500	600	-500	42,230
Accounts Payable - Docyt				-42,230	
Payroll Liability - Docyt (deleted)					255
Payroll Refunds					181
Prepaid Expense - Docyt (deleted)				-255	
Prepaid Expenses	181	181			
us bank credit card					-13,349
<b>Total Adjustments to Net Income</b>	<b>-14,631</b>	<b>170,309</b>	<b>-184,940</b>	<b>-1,282</b>	<b>124,727</b>
<b>Total Operating Activities</b>	<b>34,282</b>	<b>108,218</b>	<b>-73,936</b>	<b>-90,445</b>	
<b>Investing Activities</b>					
<b>Total Investing Activities</b>					
Financing Activities					
24500 Eco Green Project Loan (PGE)	-1,728		-1,728		-1,728
<b>Total Financing Activities</b>	<b>-1,728</b>		<b>-1,728</b>		
Net Cash Increase For Period	32,554	108,218	-75,664	-90,445	-1,728

The information contained in this report is provided for informational purposes only and is not intended to substitute for obtaining accounting, tax, or financial advice from a professional accountant. Any tax advice contained in this report is not intended to be used for the purpose of avoiding penalties under tax law. While we use reasonable efforts to furnish accurate and up-to-date information, we do not warrant that any information contained in or made available through this report is accurate, complete, reliable, current or error-free. We assume no liability or responsibility for any errors or omissions in the content of this report or delivered information.

**A/R Aging**  
**November 30th, 2025**

	<b>Current</b>	<b>1 - 30</b>	<b>31 - 60</b>	<b>61 - 90</b>	<b>91 and Over</b>	<b>Total</b>
A100Embroidery		205.00				205.00
Alissa Clear					100.00	100.00
Allen Ehlers	95.00	85.96				180.96
Ariel Wise		95.00				95.00
Ashli Ashley		-360.00				-360.00
Balance Productions					150.00	150.00
Bambi Anderson		540.00	382.80			922.80
Barnum Timber Co					-1,500.00	-1,500.00
Beatriz Sierra	500.00					500.00
Bertha Maldonado		2,155.00				2,155.00
Beth Simon				425.00		425.00
Blaine Sigler	-690.00					-690.00
Brian Vosburg			-570.00			-570.00
Bryce T Bell				45.00	45.00	90.00
Buyer Payments AR				13,669.00		13,669.00
Camping - Campspot	163.52	203.84				367.36
Chalk Mt. Ranch, LLC					200.00	200.00
Claudia Velasco-Morales	1,650.00					1,650.00
Coastal Grove Charter School		-210.00				-210.00
Copious Glass DBA, Glass Garage					450.00	450.00
Danielle Frank					200.00	200.00
Darren Ferreira		125.00				125.00
Diana Meraz				-500.00		-500.00
Donald Laffranchi	95.00	95.00				190.00
Dwight Shaneyfelt		-105.00				-105.00
Emily Machado			60.00	15.00		75.00
Farm Life Petting Zoo					25.00	25.00
Ferndale Arts					100.00	100.00
Ferndale Lions Club					25.00	25.00
Flavors of East Africa				3,508.04	73.92	3,581.96
Flourish Backdrops					50.00	50.00
Fry Burger					500.00	500.00
Gabriela Gonzalez		2,085.00				2,085.00
George Petersen & Associates					-1,500.00	-1,500.00
George Petrov		95.00				95.00
Gianna O'Day		320.00				320.00
Glenn Ziemer			-230.00			-230.00
Harbers Insurance Agency					-3,000.00	-3,000.00
Hindley Ranch					350.00	350.00
Humboldt County Office of Elections					150.00	150.00
International Gifts					1,194.60	1,194.60
Jason Butcher		190.00	190.00			380.00
Jessica Springer	390.00					390.00
John Walsh		95.00	95.00			190.00
Josh McCall	171.75					171.75
Kaitlyn Killingsworth		150.00				150.00
Kathy Harnden & Sandy Hanks					30.00	30.00
Katie Brownfield		-220.00				-220.00
Katy Garrison					250.00	250.00
Kristal Dennis		150.00				150.00
Larry Wood		157.00	27.54			184.54

**A/R Aging**  
**November 30th, 2025**

	<b>Current</b>	<b>1 - 30</b>	<b>31 - 60</b>	<b>61 - 90</b>	<b>91 and Over</b>	<b>Total</b>
Latisha Grisback		150.00				150.00
Lauren Bryie	1,000.00	-2,180.00				-1,180.00
Lee Ann Moore					50.00	50.00
Maria Bernabe					-200.00	-200.00
Mary Halstead		330.00				330.00
Matt Nilsen		95.00	95.00			190.00
Meghan Busher	1,100.00					1,100.00
Mirian Alvarado			30.00			30.00
Miscellaneous - A/R Reconcile	8,383.92				9,226.08	17,610.00
Moonstone In Bloom					150.00	150.00
Native Sons of the Golden West		50.00	50.00	50.00	150.00	300.00
Noga Family				375.00		375.00
North Coast Event Rental					150.00	150.00
Parry Dyer	180.00	145.50				325.50
Pete Dulik		95.00	95.00			190.00
Pete Smith	85.00	85.00				170.00
Ralph Dyer		-15.00				-15.00
Redwood Capital Bank					-3,000.00	-3,000.00
Renae Alexandre					150.00	150.00
Renner Ranches					150.00	150.00
Richard Hutchinson	135.00	109.00				244.00
Ryann & Ryan Cormier		95.00	27.54			122.54
Sara Collections					25.00	25.00
Schmidbauer Lumber, Inc.					-3,000.00	-3,000.00
Scott Griswold			-95.00		-190.00	-285.00
Shoemaker Family				250.00		250.00
Stephanie Peterson		150.00				150.00
Steve Strombeck		95.00	-380.00			-285.00
Sue Nickols		-510.00				-510.00
Sun and Moon Customs		205.00				205.00
Tesla					825.00	825.00
The Buttercream Broomstick					85.00	85.00
Tina Conti		-60.00				-60.00
Toby Washington		-150.00				-150.00
Tom Fraser		-40.00				-40.00
Tyler Franklin		95.00	52.02			147.02
US Forest Service		250.00			25.00	25.00
Will Adams						250.00
<b>TOTAL</b>	<b>13,259.19</b>	<b>4,846.30</b>	<b>-170.10</b>	<b>17,837.04</b>	<b>2,489.60</b>	<b>38,262.03</b>

**A/P Aging**  
**November 30th, 2025**

	<b>Current</b>	<b>1 - 30</b>	<b>31 - 60</b>	<b>61 - 90</b>	<b>91 and Over</b>	<b>Total</b>
Admit One Products				1,519.77		1,519.77
Amazon Prime				43.79	464.30	508.09
Bicoastal Media, LLC	700.00					700.00
Blue Star Gas/Sequoia Gas	1,990.35					1,990.35
Cashier, Department of Food and Agriculture					-198.60	-198.60
Copiers Plus		546.41				546.41
Eel River Transportation and Salvage		802.30				802.30
Eureka Broadcasting Co., Inc.	700.00					700.00
Ferndale Tech	224.13					224.13
Frontier Communications		136.08				136.08
Humboldt Termite & Pest		72.00				72.00
Hummel Tire & Wheel, Inc		857.04				857.04
Lost Coast Communications, Inc.	1,487.50					1,487.50
Lost Coast Signs & Swag		1,122.68				1,122.68
Nilsen Feed & Grain Co.	2,158.54					2,158.54
North Coast Journal	756.00				67.00	823.00
PG&E			1,061.19			1,061.19
Polar Engraving					67.00	67.00
Recology Eel River Fortuna			9,223.00			9,223.00
Roto-Rooter					99.00	99.00
R&S Livestock Supply LLC	2,272.48					2,272.48
Showorks	4,846.63					4,846.63
Tipple Motors, Inc		108.72				108.72
Valley Lumber & Millwork		553.72				553.72
VSI Veterinary Service Inc					-506.32	-506.32
Yosemite Valley Beef Packaging Co., Inc.				8,250.00		8,250.00
<b>TOTAL</b>	<b>15,135.63</b>	<b>4,198.95</b>	<b>10,284.19</b>	<b>9,813.56</b>	<b>-7.62</b>	<b>39,424.71</b>